Theme: Leading Good Governance in Schools

Dr. Ch Venkat Lakshmi

Principal
AP Model School Government Junior College
Manchala Cheedikada Anakapalle
Andhra Pradesh

Email id: apmscheedikada@gmail.com
Mobile no.: 7386492812

Framework of Excellence: "A Transformative Journey through Good Governance AP Model School Manchala Cheedikada."

Abstract

Located in the picturesque Cheedikada block of Anakapalle district, Andhra Pradesh, AP Model School Manchala stands as a beacon of educational excellence and innovation. Surrounded by verdant landscapes and a vibrant community, the school was established in 2013 with a vision to provide quality education that is both holistic and accessible. The geographical setting not only enhances the aesthetic appeal of the school but also serves as a natural classroom, fostering an environment conducive to learning and growth.

As the principal of AP Model School Manchala, I have witnessed firsthand the transformative power of good governance in education. This paper aims to present a comprehensive case study of our school's journey over the years, highlighting our achievements, innovative practices, and the principles of good governance that have guided us. Through this narrative, I hope to inspire other educational institutions to adopt similar strategies for fostering excellence.

ABOUT SCHOOL

AP Model School Govt Junior College Manchala Cheedikada is one amongst the 164 Model Schools situated across the state of Andhra Pradesh. The school has been set up with a

vision to ensure holistic education to rural students especially girl students coming educationally economically backward blocks. (EBBs)The school has a current strength of 514 including 335 girls and 179 boys. We have 16 regular teachers,2contract teachers,2 vocational instructors.2 office staff. housekeeping staff and 5 hostel staff members in the school. The school has well equipped and well-maintained Science laboratories comprising separate Biology, Physics and Chemistry labs. English



laboratory, IT lab, Library and 32 classrooms equipped with WIFI and Interactive Flat Panels, along with examination cell, medical room, Office room, Atal Tinkering lab and the Principal's room.



Initial Challenges faced by the school

- The biggest problem was to prepare students for **Board Examination as** come from nearby villages and belong to economically and educationally backward background. Students could not come to school regularly and on time due to lack transportation. Most the children especially girls needed to travel around 40-50 km to the school every day.
- Student's Retention Problem in English language.
- Playground filled with unwanted weeds and bushes posing threat to students and also causing hindrance to students to play.

Efforts Initiated for the Process of Transformation

The staff along with the principal have taken the responsibility to boldly face and cross milestones with the help of team, without blaming circumstances.

A. Transforming Teaching Learning Process

• **Remedial Teaching**: Tenth and twelfth class students are given remedial teaching from the month of October before and after school hours. Teachers adopted students, made calls to parents regularly for follow up on studies after school, divided students into groups based on their learning levels for better understanding and retention.

• Improvement in English language

- Following Strategies are implemented to reduce English phobia in students and provide conducive environment for learning English language
- Simple and short sentences are used to interact with new students

- Use of easy and interesting games (cross words, Puzzle, Spelling Quiz, and after-word Game) to build vocabulary and confidence of students.
- Situation based activities conducted to teach topics of Grammar
- Telling of short stories and performing one act plays by students, in the class rooms and in the school assembly.
- Short-story telling, Role play, one act play is the facinations for students in class as well as prayer.

Regular Tests and Feedback:

Homework is given and corrected daily, and students are tested orally for the assignments given previous day. After completion of a chapter, written tests are taken and accordingly, suggestions are given to the students for their improvements in forth coming exams.



• English Laboratory and Activity Room:

An English lab has been developed in the school - We are the pioneers in the State Government Sector to establish an English Laboratory. Children started learning English with ease and interest.

Project Based Learning:

Students work on different projects on joyful Saturday and during summer vacation. All kinds of language games are organised in English activity room. Charts and models are prepared with the help of teachers to get better understanding of the subject. New students also take benefit from the earlier efforts of their seniors.

B. Leading innovations:

Smart use of ICT

School staffs develop ICT lessons and online tests; they teach students using interactive boards, takes test online which provides quick feedback and makes class room environment joyful.

• Hostel facility & transportation:

In order to overcome the problem of transportation for especially girl students coming from the remote villages, we have provided hostel facility to them which resulted in the reduction of dropout rate and better pass percentage.

• Development of School Garden:

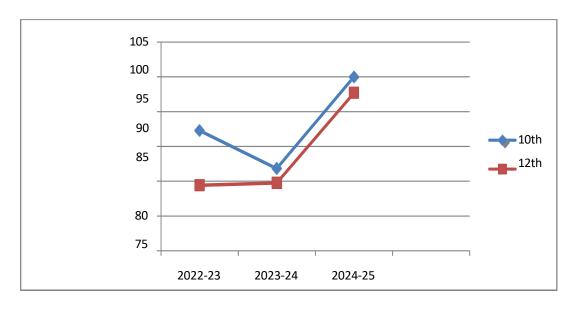
Active participation and contribution of Forest Department AP,Staff, Society, SMDC, and parents we have totally transform the barren, uneven land in to lush green surroundings

with over 1200 fruit bearing and shade giving plants across the campus.

• Parent Teacher Meetings

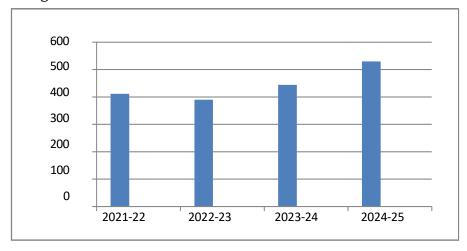
Parents and teachers together play a significant role in improving the all-round development of students. So, to facilitate parents, wonderful ambience is created for parents' teachers' meet, keeping focus on individual students' need for their overall progress.

Visible Results of Transformation



Academic Results of Transformation:

- School Results for SSC has been 100% for the past five years owing to the corrective measures.
- From being timid and nervous to speak in English, students rose to the position of speaking and writing confidently in English language which secured them State Award with prize money worth NINE Thousand Rupees each to the winners in the prestigious Vaaradhi Essay Writing Competition.
- Enrollment Progress



The Concept of Good Governance in Education

Good governance in education encompasses various principles, including transparency,

accountability, participation, and responsiveness. It involves creating an environment where stakeholders—students, teachers, parents, and the community—are actively engaged in the educational process. At AP Model School Manchala, we have embraced these principles to cultivate a culture of collaboration and excellence.

Transparency

Transparency is crucial for building trust among stakeholders. We maintain open communication channels with parents and the community through regular meetings, and social media updates. This ensures that everyone is informed about school activities, achievements, and challenges.

Accountability

Accountability is integral to our governance model. We set clear goals for academic performance and conduct regular assessments to evaluate progress. Our teachers are encouraged to take ownership of their roles, fostering a sense of responsibility that translates into better student outcomes.

Participation

We believe that education is a collaborative effort. Parents are invited to participate in school events and decision-making processes through committees and forums. This inclusive approach not only empowers parents but also enriches the educational experience for students.

Responsiveness

In a rapidly changing world, responsiveness is vital. We continuously seek feedback from students and parents to adapt our curriculum and teaching methods to meet their needs. This flexibility has been key to our success in implementing innovative practices.

Achievements Over the Past Four Years

The past four years have been marked by remarkable achievements at AP Model School Manchala. These accomplishments are a testament to our commitment to good governance and educational excellence.

Academic Excellence

One of our most significant achievements has been achieving cent percent results in the Secondary School Certificate (SSC) exams for five consecutive years. This milestone reflects not only the hard work of our students but also the dedication of our teachers who employ effective teaching strategies tailored to individual learning needs.

Recognition from State Authorities

In 2023, AP Model School Manchala was honored with the Best School Award from the Chief Minister of Andhra Pradesh. This recognition underscores our commitment to providing high-quality education and fostering an environment that nurtures student potential. Additionally, I was awarded the Best Principal Award by the Government of Andhra Pradesh in 2024 for my leadership and vision in driving academic excellence.

Global Recognition

Our efforts have also garnered international attention. I had the privilege of representing

our school as an inspirational leader at the World School Summit held at Taylor's University in Kuala Lumpur. This platform allowed me to share our innovative practices with educators from around the globe, fostering cross-cultural exchanges that enrich our educational approach.

Environmental Initiatives

Our commitment to sustainability has been recognized through various awards. We received the Green School Award from Green Mentors at Cornell University for our initiatives aimed at promoting environmental awareness among students. Furthermore, we were awarded the Green School Certificate from the Centre for Scientific Research and Development in New Delhi for our greening practices, which include planting and nurturing around 1,300 plants in collaboration with the Andhra Pradesh Forest Department.

Innovative Teaching Practices

At AP Model School Manchala, we embrace technology as a tool for enhancing learning experiences. The integration of augmented reality (AR) into classroom teaching has transformed how students engage with complex subjects. AR allows us to create immersive learning experiences that capture students' imagination while deepening their understanding of various concepts.

In addition to AR, we observe a "Zero Power Hour" every week where students engage in activities that do not require electricity. This initiative promotes creativity and resourcefulness while instilling an appreciation for sustainable practices.

Vocational Training and Life Skills Development

Recognizing the importance of vocational training and life skills in today's job market, we have integrated these elements into our curriculum. Our focus on practical skills has led us to participate in national competitions such as the ATL Marathon, where we secured first position in 2021. This achievement highlights our commitment to fostering innovation and entrepreneurship among students.

Moreover, we were proud to be selected as the only school from Andhra Pradesh to participate in a panel discussion on science and technology hosted by NITI Aayog in collaboration with the Swedish Embassy. This opportunity provided our students with invaluable insights into global trends in education and technology.

The Role of Leadership in Good Governance

Effective leadership is paramount to implementing good governance practices within an educational institution. As principal, my role extends beyond administrative duties; it involves inspiring teachers and students alike to strive for excellence.

Visionary Leadership

A clear vision serves as a guiding light for any institution. At AP Model School Manchala, we envision creating an inclusive learning environment where every student can thrive academically and personally. This vision has driven us to implement innovative teaching strategies while prioritizing student well-being.

Empowering Teachers

Empowering teachers is essential for fostering a culture of continuous improvement. We

invest in professional development opportunities that equip educators with modern teaching methodologies and tools. By encouraging teachers to take initiative in their classrooms, we have seen increased engagement among both staff and students.

Building Community Partnerships

Engaging with local communities enhances educational outcomes significantly. We actively collaborate with parents, local businesses, and organizations to create a supportive network that benefits students' learning experiences. These partnerships provide resources for extracurricular activities while fostering a sense of belonging among students.

Challenges Faced

While we celebrate numerous achievements at AP Model School Manchala, it is essential to acknowledge the challenges we have encountered along this journey.

Resource Constraints

Like many educational institutions, we face resource constraints that can limit our ability to implement certain programs or initiatives fully. However, we have learned to be resourceful by leveraging community partnerships dedicated to improving education.

Resistance to Change

Implementing innovative practices often meets resistance from stakeholders accustomed to traditional methods. To address this challenge, we prioritize communication by sharing success stories that demonstrate the benefits of new approaches. Engaging stakeholders through workshops helps alleviate concerns while fostering buy-in for change.

Future Directions

Looking ahead, AP Model School Manchala aims to continue its trajectory towards excellence through strategic planning and innovation.

Expanding Technology Integration

We plan to further integrate technology into our curriculum by exploring new tools such as artificial intelligence (AI) and virtual reality (VR). These technologies hold immense potential for enhancing personalized learning experiences tailored specifically for each student's needs.

Strengthening Vocational Programmes

Recognizing that vocational training plays a critical role in preparing students for future careers, we will expand our vocational programs by collaborating with local industries and experts who can provide hands-on training opportunities aligned with market demands.

Enhancing Community Engagement

We aspire to deepen community engagement by organizing more events that bring together parents, local businesses, educators, and students. These initiatives will strengthen relationships within our community while promoting collective responsibility towards education.

Conclusion

The journey of AP Model School Manchala over the past three years exemplifies how good governance can lead to transformative educational outcomes. Through transparency, accountability, participation, and responsiveness—coupled with visionary leadership—we have created an environment where students thrive academically while developing essential life skills.

Our achievements reflect not only individual efforts but also collective commitment towards excellence-a testament that when stakeholders unite under shared goals rooted in good governance principles; remarkable transformations are possible within educational institutions.



As I reflect on this journey as principal; I am filled with hope for what lies ahead—for both our school community; as well as others seeking inspiration from this case study—demonstrating how dedication towards quality education can pave pathways toward brighter futures!